Financial Statements of

SUDBURY YOUNG MEN'S CHRISTIAN ASSOCIATION

Year ended March 31, 2017



KPMG LLP Claridge Executive Centre 144 Pine Street Sudbury Ontario P3C 1X3 Canada Telephone (705) 675-8500 Fax (705) 675-7586

INDEPENDENT AUDITORS' REPORT

To the Members of Sudbury Young Men's Christian Association

We have audited the accompanying financial statements of Sudbury Young Men's Christian Association which comprise the statement of financial position as at March 31, 2017 and the statements of operations and changes in fund balances (deficit) and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Sudbury Young Men's Christian Association as at March 31, 2017, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants, Licensed Public Accountants

September 12, 2017 Sudbury, Canada

KPMG LLP

Statement of Financial Position

March 31, 2017, with comparative information for 2016

| | 2017 | 2016 |
|--|------------------|------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 1,039,356 | 1,027,764 |
| Accounts receivable (note 2) | 605,960 | 531,967 |
| Prepaid expenses | 85,491 | 87,849 |
| | 1,730,807 | 1,647,580 |
| Capital assets (note 3) | 8,700,799 | 9,069,150 |
| | \$ 10,431,606 | 10,716,730 |
| Current liabilities: Accounts payable and accrued liabilities (note 4) | \$ 585,457 | 508,776 |
| Deferred revenue (note 5) | 557,152 | 448,218 |
| Current portion of loans payable (note 6) | 4,605,827 | 231,516 |
| | 5,748,436 | 1,188,510 |
| Loans payable (note 6) | • | 4,605,827 |
| , | 5,748,436 | 5,794,337 |
| Fund balances | 4,683,170 | 4,922,393 |
| Subsequent events (notes 6 and 12) | | |
| Commitments (note 9) | | |
| | \$ 10,431,606 | 10,716,730 |

On behalf of the Board Director Helenhtray

See accompanying notes to financial statements.

Director

Statement of Financial Position

March 31, 2017, with comparative information for 2016

| | | 2017 | 2016 |
|--|----|---|---|
| Assets | | | |
| Current assets: | | | 4 007 764 |
| Cash and cash equivalents | \$ | 1,039,356 | 1,027,764 |
| Accounts receivable (note 2) | | 605,960 | 531,967 |
| Prepaid expenses | | 85,491 1,730,807 | 87,849 1,647,580 |
| | | 1,730,007 | 1,047,000 |
| Capital assets (note 3) | | 8,700,799 | 9,069,150 |
| | \$ | 10,431,606 | 10,716,730 |
| 6 1 t = 1 - 1132 c = c - | | | |
| Current liabilities: | • | 585 457 | 508.776 |
| Accounts payable and accrued liabilities (note 4) | \$ | 585,457 557,152 | 508,776 448,218 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) | \$ | 557,152 | 508,776 448,218 _231,516 |
| Accounts payable and accrued liabilities (note 4) | \$ | • | 448,218 231,516 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) Current portion of loans payable (note 6) | \$ | 557,152 4,605,827 | 448,218 231,516 1,188,510 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) | \$ | 557,152 4,605,827 | 448,218 231,516 1,188,510 4,605,827 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) Current portion of loans payable (note 6) | \$ | 557,152 4,605,827 5,748,436 | 448,218 231,516 1,188,510 4,605,827 5,794,337 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) Current portion of loans payable (note 6) Loans payable (note 6) | \$ | 557,152 4,605,827 5,748,436 - 5,748,436 | 448,218 231,516 1,188,510 4,605,827 5,794,337 |
| Accounts payable and accrued liabilities (note 4) Deferred revenue (note 5) Current portion of loans payable (note 6) Loans payable (note 6) Fund balances | \$ | 557,152 4,605,827 5,748,436 - 5,748,436 | 448,218 |

See accompanying notes to financial statements.

On behalf of the Board.

_ Director

Statement of Operations and Changes in Fund Balances (Deficit)

Year ended March 31, 2017, with comparative information for 2016

| | Operating | ating | Capital | | Restricted and Endowment | Endowment | Total | Total |
|--|------------------|-------------|-----------|-----------|--------------------------|-----------|------------|------------|
| | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 |
| į. | | | | | | | | |
| Kevenue. | | 4 400 460 | | ì | , | , | 4 768 883 | 4 492 160 |
| Employment programs | 4,700,000 | 4,492,100 | | | | | 2 117 053 | 2 126 329 |
| Membership and programs | 2,117,053 | 2,126,329 | | í | | M7 | 2,117,000 | 2,120,023 |
| John Island / Falcona Camps | 839,044 | 847,106 | * | ŝ | 3,761 | V. | 842,805 | 847,106 |
| Child care | 1,984,154 | 1,812,643 | 8 | Ü | T: | () | 1,984,154 | 1,812,643 |
| Drowing drapts | 88 | 42.360 | 72,500 | Ď | C | ì | 72,586 | 42,360 |
| Todain grants | 47.063 | 29.830 | | 1 | ú | ï | 47,063 | 29,830 |
| rederal grants | 000,11 000 07 | 75,000 | 9 4.0 | 9 | 3 | , | 74.824 | 75,000 |
| United Way | 4,024 | 200,000 | | 18 005 | į | , | 94 263 | 124 238 |
| Fundraising and other contributions | 94,263 | 105,555 | | 0,90 | | | 172 704 | 232,454 |
| Facility cost recoveries | 172,794 | 232,454 | į | ř | | | 10,47 | 100,100 |
| Investment income | 5,019 | 5,471 | | ě | 121 | 431 | 5,140 | 5,902 |
| Miscellaneous | 470,072 | 370,765 | (i | 9 | • | r) | 470,072 | 3/0,/65 |
| | 10,573,255 | 10,139,451 | 72,500 | 18,905 | 3,882 | 431 | 10,649,637 | 10,158,787 |
| FYDERS | | | | | | | | |
| Employment programs | 4,552,050 | 4,235,217 | a | • | , | ě | 4,552,050 | 4,090,675 |
| Mombombin and programs | 1 279 866 | 1.140.557 | * | • | * | × | 1,279,866 | 1,140,557 |
| | 788 486 | 810.008 | Si . | į | • | * | 788,486 | 810,008 |
| John Island / Falcona Camps | 100,100 | 1 586 207 | | , | , | 4 | 1 901 725 | 1.586.207 |
| Child care | C21,108,1 | 1,300,207 | i. | Ś | | | 350 558 | 573 225 |
| Administration | 359,558 | 428,683 | ¥: | 8 | • | • | 009,000 | 0,000 |
| Plant | 1,343,737 | 1,309,796 | •0 | ×. | 1 | <u>a</u> | 1,343,737 | 1,309,790 |
| Interest on loans navable | 160,965 | 171,835 | ((*) | 1 | 9 | ij. | 160,965 | 171,835 |
| Amortization of capital assets | . # | 1 | 502,473 | 398,073 | ä | • | 502,473 | 398,073 |
| | 10,386,387 | 9,682,303 | 502,473 | 398,073 | | * | 10,888,860 | 10,080,376 |
| Excess (deficiency) of revenue over expenses | 186,868 | 457,148 | (429,973) | (379,168) | 3,882 | 431 | (239,223) | 78,411 |
| Fund balances (deficit), beginning of year | (871,671) | (1,221,091) | 5,746,863 | 6,018,303 | 47,201 | 46,770 | 4,922,393 | 4,843,982 |
| Interfund transfers: Capital asset purchases and debt repayment | (188,521) | (107,728) | 218,521 | 107,728 | (30'000) | 3901 | 9 | × |
| Find halances (deficit) and of year | \$ (873,324) | (871,671) | 5,535,411 | 5,746,863 | 21,083 | 47,201 | 4,683,170 | 4,922,393 |
| Fulld balances (deficit), end of year | (1-20,010) | | | | | | | |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2017, with comparative information for 2016

| | 2017 | 2016 |
|--|-----------------|-----------|
| | | |
| Cash flows from operating activities: | | |
| Excess (deficiency) of revenue over expenses | \$ (239,223) | 78,411 |
| Adjustments for: | | |
| Amortization of capital assets | 502,473 | 398,073 |
| | 263,250 | 476,484 |
| Change in non-cash working capital (note 8) | 113,980 | 86,639 |
| onango minor sacri menang property | 377,230 | 563,123 |
| Cash flows from investing activities: | | |
| Capital asset purchases | (134,122) | (30,909) |
| Cash flows from financing activities: | | |
| Debt repayment | (231,516) | (220,568) |
| Decrease in net investment in leases | | 5,260 |
| | (231,516) | (215,308) |
| Increase in cash | 11,592 | 316,906 |
| Cash and cash equivalents, beginning of year | 1,027,764 | 710,858 |
| Cash and cash equivalents, end of year | \$ 1,039,356 | 1,027,764 |

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2017

Sudbury Young Men's Christian Association (the "Association") is incorporated without share capital under the laws of Ontario and its principal activities include health, fitness, recreational and camping programs, child care and the operation of youth employment services. The Association is a registered charity and as such is not subject to Canadian income taxes.

1. Significant accounting policies:

(a) Basis of presentation:

As the Association receives funding for various purposes, the accounts are maintained in a manner which segregates transactions according to the following funds:

- Operating fund, which represents the day-to-day fitness, recreational, administrative, employment services and maintenance operations of the Association.
- Capital fund, which represents the equity in property and equipment resulting from capital additions, disposals, funding, financing and amortization charges.
- Restricted and endowment funds includes funds provided by various sources. The
 expense is internally restricted or endowed where the principal remains and
 investment income can be expended as specified by the donor.

(b) Revenue recognition:

The Association follows the restricted fund method of accounting. Under this method, the following principles have been applied:

- Contributions are recorded as revenue in the respective funds based on their nature, source and the restrictions stipulated by the donor.
- Contributions including pledges and donations are recognized as revenue when received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Unearned membership, program and grant revenues received are recorded as a liability and included in deferred revenue on the statement of financial position.

(c) Capital assets:

Capital assets are stated at cost, or fair value, if donated and amount is determinable. Amortization is provided on the straight-line basis using the following annual rates:

| Assets | Rate | |
|---|---------------------------------|--|
| Buildings Leasehold improvements Pool, furnishings and equipment Vehicles and computer equipment | 2 1/2% 10% 10% 33 1/3% | |

Notes to Financial Statements

Year ended March 31, 2017

1. Significant accounting policies (continued):

(d) Use of estimates:

The preparation of the financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amounts of capital assets and valuation allowances for receivables. Actual results could differ from those estimates.

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Association has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

2. Accounts receivable:

| | 2017 | 2016 |
|--------------------------------------|---------------|----------|
| Accounts receivable | \$ 625,960 | 551,967 |
| Less allowance for doubtful accounts | (20,000) | (20,000) |
| | \$ 605,960 | 531,967 |

Notes to Financial Statements

Year ended March 31, 2017

3. Capital assets:

| 2017 | | Cost | Accumulated Amortization | Net Book Value |
|---|----|------------|-----------------------------|-------------------|
| | | | | |
| Durham Street: | \$ | 729,033 | _ | 729,033 |
| Land | Ф | 10,036,599 | 4,202,719 | 5,833,880 |
| Building | | 1,716,349 | 1,439,124 | 277,225 |
| Pool, furnishings and equipment Computer equipment | | 140,786 | 93,098 | 47,688 |
| Computer equipment | | 12,622,767 | 5,734,941 | 6,887,826 |
| John Island Camp: | | , , , | , | |
| Land, at nominal value | | 1 | . = | 1 |
| Buildings | | 1,171,345 | 336,756 | 834,589 |
| Furnishings and equipment | | 805,404 | 730,563 | 74,841 |
| Vehicles | | 129,579 | 117,629 | 11,950 |
| | | 2,106,329 | 1,184,948 | 921,381 |
| Falcona Camp: | | | | |
| Land | | 450,000 | | 450,000 |
| Buildings | | 472,242 | 84,818 | 387,424 |
| Furnishings and equipment | | 91,226 | 84,717 | 6,509 |
| Vehicles | | 31,093 | 31,093 | - |
| - | | 1,044,561 | 200,628 | 843,933 |
| Elm Street: | | | | |
| Leasehold improvements | | 537,436 | 515,215 | 22,221 |
| Computer equipment | | 50,139 | 50,139 | |
| Furnishings and equipment | | 72,167 | 46,729 | 25,438 |
| Vehicles | | 34,093 | 34,093 | |
| | | 693,835 | 646,176 | 47,659 |
| | \$ | 16,467,492 | 7,766,693 | 8,700,799 |

Notes to Financial Statements

Year ended March 31, 2017

3. Capital assets (continued):

| 2016 | | Cost | Accumulated Amortization | Net Book Value |
|---------------------------------|----|------------|-----------------------------|----------------------|
| | | | | |
| Durham Street: | • | 700 000 | | 720.022 |
| Land | \$ | 729,033 | 2 020 204 | 729,033 6,183,369 |
| Building | | 10,022,663 | 3,839,294 1,385,702 | 258,147 |
| Pool, furnishings and equipment | | 1,643,849 | 93,098 | 250, 147 |
| Computer equipment | | 93,098 | | 7.170.510 |
| | | 12,488,643 | 5,318,094 | 7,170,549 |
| John Island Camp: | | | | |
| Land, at nominal value | | 1 | - | 1 |
| Buildings | | 1,171,345 | 307,473 | 863,872 |
| Furnishings and equipment | | 805,404 | 709,376 | 96,028 |
| Vehicles | | 129,579 | 116,135 | 13,444 |
| | | 2,106,329 | 1,132,984 | 973,345 |
| Falcona Camp: | | | | |
| Land | | 450,000 | - | 450,000 |
| Buildings | | 472,242 | 73,012 | 399,230 |
| Furnishings and equipment | | 91,226 | 79,385 | 11,841 |
| Vehicles | | 31,093 | 31,093 | |
| | | 1,044,561 | 183,490 | 861,071 |
| Elm Street: | | | | |
| Leasehold improvements | | 537,436 | 505,912 | 31,524 |
| Computer equipment | | 50,139 | 49,860 | 279 |
| Furnishings and equipment | | 72,167 | 39,785 | 32,382 |
| Vehicles | | 34,093 | 34,093 | - |
| | | 693,835 | 629,650 | 64,185 |
| | \$ | 16,333,368 | 7,264,218 | 9,069,150 |

4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$6,294 (2016 - \$5,734) which includes amounts payable for payroll related taxes.

Notes to Financial Statements

Year ended March 31, 2017

5. Deferred revenue:

| | 2017 | 2016 |
|--|---------------|---------|
| Memberships and camps | \$ 425,980 | 397,530 |
| Employment | - | 5,609 |
| Child Care | 79,714 | 29,529 |
| Gift Cards | 1,930 | 1,550 |
| Manitoulin – Sudbury District Social Service | | |
| Administration Board (DSSAB) | 49,528 | 14,000 |
| | \$ 557,152 | 448,218 |

6. Loans payable:

Details of the loans payable are as follows:

| | | | 2017 | 2016 |
|----------------------|----------|----------|-----------------|-------------|
| | | | 2017 | 2010 |
| | | | Total | Total |
| | Interest | Maturity | Outstanding | Outstanding |
| RBC term loan | 3.60% | | \$ 4,605,827 | 4,837,343 |
| Less current portion | on | | 4,605,827 | (231,516) |
| | | | \$ = | 4,605,827 |

The term loan is secured by a general security agreement and a collateral mortgage on the 140 Durham Street property.

Subsequent to year-end, the credit facilities were modified for the newly-amalgamated entity (note 12) whereby the fixed term rate of interest was struck at 3.13% and blended payments were set at \$32,700 monthly for 216 months.

There is a non-revolving term facility available to the \$4.593 million less the balance in the fixed term loan. This would bear interest at Royal Bank Prime plus 1.05%.

7. Restricted and endowment funds:

The balance is comprised of the following:

| | \$ 21,083 | 47,201 |
|--|------------------|------------------|
| Endowment fund Reserve for health benefits | \$ 21,083 | 17,201 30,000 |
| | 2017 | 2016 |

Notes to Financial Statements

Year ended March 31, 2017

8. Change in non-cash working capital:

| | 2017 | 2016 |
|--|--|--|
| Cash provided by (used in): | | |
| Increase in accounts receivable Decrease (increase) prepaid expenses Increase in accounts payable and accrued liabilities Increase in deferred revenue | \$ (73,993) 2,358 76,681 108,934 | (166,225) (43,752) 222,633 73,983 |
| | \$ 113,980 | 86,639 |

9. Commitments:

The Association leases premises under an operating lease, which expires on August 31, 2020. The minimum annual rental payments are approximately as follows:

| 2018 | \$ 182,000 |
|------|------------|
| 2019 | 190,000 |
| 2020 | 197,000 |
| 2021 | 85,120 |

10. Financial risks and concentration of credit risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Association will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Association manages its liquidity risk by monitoring its operating requirements. The Association prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from 2016.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Association is exposed to credit risk with respect to the accounts receivable. The Association assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts.

11. Comparative information:

Certain comparative information has been reclassified from those previously presented to conform to the presentation of the 2017 financial statements.

Notes to Financial Statements

Year ended March 31, 2017

12. Subsequent event:

The Sudbury Young Men's Christian Association and The Young Men's Christian Association of North Bay and District have amalgamated in accordance with the Corporations Act (Ontario) as of April 1, 2017. The amalgamated entity continues as the YMCA of Northeastern Ontario.